



ORGANISATION DE L'AVIATION CIVILE INTERNATIONALE

PLAN RÉGIONAL DE MISE EN ŒUVRE COMPLET POUR LA SÛRETÉ ET LA FACILITATION EN AFRIQUE (PLAN AFI SECFAL)

TREIZIÈME RÉUNION DU COMITÉ DIRECTEUR DU PLAN AFI SECFAL

**Présentation des activités, des projets et du budget 2025 du Plan AFI SECFAL pour approbation**

*(Note présentée par le Secrétariat du Plan AFI SECFAL)*

**RÉSUMÉ ANALYTIQUE**

Cette note de travail soumet les activités, les projets et le budget 2025 du Plan AFI SECFAL au Comité directeur pour approbation.

La suite à donner par la réunion est proposée au **Paragraphe 3**.

*Objectifs stratégiques*

**Objectif stratégique C — Aviation Sûreté de l'aviation et facilitation**

**1 INTRODUCTION**

1.1 La présente note de travail contient les activités, les projets et le budget estimatif de la mise en œuvre des activités et des projets du Plan AFI SECFAL pour la période janvier-décembre 2025

La mise en œuvre des projets prioritaires a été guidée par les besoins et les résultats attendus du Plan AFI SECFAL durant la période de prorogation de son échéance (2024-2030). Les activités et les résultats attendus du Plan en 2025 qui figurent dans cette note de travail en tant que **Pièce jointe A** ont été extraits de l'Appendice B du document-cadre révisé pour la période 2024-2030.

**2. ANALYSE**

2.1 Le Comité directeur avait antérieurement approuvé une approche prioritaire d'assistance aux États répartis en quatre groupes, à savoir les États ayant des préoccupations significatives de sûreté (SSeC), les États ayant des taux de mise en œuvre effective (EI) des éléments cruciaux du système national de supervision inférieurs à 40 %, les États ayant des taux d'EI supérieurs à 50 %, mais inférieurs à 65 %, et quatrièmement, les États dont le taux d'EI est supérieur 65 %.

2.2 Par conséquent, la sélection des États et des activités spécifiques présentées dans l'**Appendice A** s'est appuyée sur des critères approuvés par le Comité directeur pour classer par ordre de priorité l'assistance aux États en fonction de la criticité de leurs besoins individuels. Les autres facteurs pris en compte sont notamment les résultats des audits de l'USAP-CMA, ainsi que l'évaluation et l'analyse des besoins réalisées par le Secrétariat du Plan. Ont également été pris en compte, l'assistance aux États pouvant bénéficier des activités de l'USAP-CMA de l'OACI et l'assistance personnalisée pour la réalisation des cibles ambitieuses de Windhoek harmonisées avec le Plan pour la sûreté de l'aviation dans le monde (GASeP).

2.3 Dans cette proposition, la priorité est aussi accordée à l'assistance et à l'appui aux efforts des États en vue de mettre en œuvre en temps opportun les plans de mesures correctives de l'USAP-CMA, pour prévenir et résoudre les préoccupations significatives de sûreté (SSeC) à travers l'élaboration de projets spécifiques aux États. Dans le but de démultiplier les effets des synergies, le Plan sera axé sur le renforcement de la culture de sûreté, le renforcement des capacités et la relance du mécanisme de coordination et de collaboration existant entre les partenaires et les parties prenantes du Plan aux niveaux national et régional.

2.4 Les autres domaines prioritaires comprennent les initiatives des États pour renforcer les contrôles aux frontières afin de tenir les engagements pris dans la résolution 2309 (2016) du Conseil de sécurité de l'ONU et les résolutions pertinentes de l'Assemblée de l'OACI.

### **3. SUITE À DONNER PAR LE COMITÉ DIRECTEUR**

3.1 Le Comité directeur est invité à :

- a) prendre note des informations fournies dans la présente note de travail, surtout les activités, les projets et le budget du Plan pour l'année 2025 qui figurent dans la **Pièce jointe A** ;
- b) approuver les activités, les projets et le budget du Plan AFI SECFAL pour 2025 qui figurent dans la **Pièce jointe A**.

## APPENDIX A

AFI SECFAL PLAN ACTIVITIES AND PROJECTS FOR 2025				
S/N	OBJECTIVES	TASKS /PROJECTS	ACTIVITIES AND DELIVERABLES	COST ESTMATE (USD)
1	All assistance activities in the African Region are actively coordinated to meet the ICAO requirements at a minimum.	Adequate coordination Provided through Plan SC, RASFALF AFI and other forums Enhance collaboration and coordination with EU, ACI, AUC, AFCAC, AFRAA, IATA, RECs RSOOs, UNOCT, INTERPOL, EU, Partners and donors through sharing of information and programs and participation in activities of mutual interest.	• Convene the 14th SC Meeting and Support the RASFAL AFI 13 <sup>th</sup> Meeting.	16,000
			• Coordinate and implement at least one technical support Mission to a targeted State jointly with CASSOA.	3,000
2	Enhance political will needed for States to prioritize Civil aviation to national development	Presentation of the Plan in regional meetings and engagement with Regional Economic Communities (RECs) and AU Secretariat for necessary endorsements and updates.  Perform activities and high-level missions to promote aviation security and facilitation.	• At least two presentations /interactions/missions made to regional activities and necessary endorsements obtained from States, RECS and African Union (AU), on Aviation Security and Facilitation.	2,000
			• High-level Missions to <b>Guinea Bissau</b> and <b>Somalia</b> to enhance political will needed for States to prioritize Civil aviation to national.	18,000

		Participate in regional activities and highlight the relevance and importance of Aviation security and facilitation and coordinate the implementation of the Windhoek Declaration and Targets	<ul style="list-style-type: none"> <li>Interact with States in High level Meetings to highlight the relevance and importance of Aviation security and facilitation to implementation of the Windhoek Declaration and Targets.</li> </ul>	1,000
	<b>All AFI States have promulgated Regulations, detailed national programmes, procedures, and practices consistent with current Annex 17, that include sufficient Inspector qualifications and training, enforcement powers, coordination mechanism, identification of critical information, communication systems.</b>	Outreach and awareness campaign and support projects under the AFI SECFAL Plan and aviation security and facilitation culture provided.	<ul style="list-style-type: none"> <li>Conduct technical support mission to Zimbabwe with a focus on the development of national audit Programme in readiness for future USAP-CMA; and</li> <li>Develop/Implement <b>five</b> State Specific Projects (<b>Mali, Seychelles, Malawi, Somalia and The Gambia</b>).</li> </ul>	4,000  120, 000
3	<b>All AFI States to have a functional National Civil Aviation Security Committee (NCASC) and a National Civil Air Transport Facilitation Committee (NATFC)</b>	State Specific projects and i-Parks developed and implemented.  Tailored Trainings, workshops and coaching provided.	<ul style="list-style-type: none"> <li>Deliver <b>one</b> relevant FAL ipack, for Libya to promote Development of NATFP and functional NATFC.</li> <li>Deliver <b>two</b> Annex 9 FAL Courses for AFI states, One in ESAF(English) and One in WACF(French) to support states in needs to develop and implement NATFPs.</li> </ul>	10,000  50,000

4	<b>Appropriate Authorities for Aviation Security and Facilitation are clearly defined and have the resources specifically assigned to these areas</b>	<p>Support to States still in needs to develop national legislation, regulations and NCASP's provided.</p> <p>In-house/State Training capacity Reinforced through Workshops, courses, ad-hoc support.</p>	<ul style="list-style-type: none"> <li>Conduct <b>four</b> technical support activities to support implementation of USAP-CMA Corrective Action Plans after an audit to targeted States (two in ESAF and two in WACAF).</li> </ul>	16,000
		<p>Organization of train-the-trainers' courses on a local, sub-regional and regional basis, statespecific and at ASTCs.</p>	<ul style="list-style-type: none"> <li>Liaise with ASTCs to conduct train-the-trainers' workshops/seminars or webinars (one at ESAF and another at WACAF)</li> </ul>	4,000
		<p>Develop/implement State Specific projects to address (CEs 1 through 5).</p>	<ul style="list-style-type: none"> <li>State Specific projects developed and implemented.</li> </ul>	N/A
5	<b>Resolution of existing and prevention of new SSeCs and facilitate timely implementation of USAP-CMA Corrective Action Plans</b>	<p>Existing SSeCs resolved, new ones prevented/resolved.</p> <p>Assistance and validation missions conducted, and projects developed and implemented.</p>	<ul style="list-style-type: none"> <li>Follow up activities on implemented /ongoing State -specific projects to six SSeC States.</li> </ul>	20,000
		<p>Support timely development and implementation of AFI States' corrective action plans following USAP-CMA Audits.</p>	<ul style="list-style-type: none"> <li>Conduct technical support missions on implementation of USAP-CMA Corrective Action Plans after an audit to four targeted States (two in ESAF and two in WACAF).</li> </ul>	N/A

6	<b>All African States have National Air Transport Facilitation Programmes (NATFPs) and NATFCs in place</b>	Support to States in needs to develop and implement NATFP, through follow-ups, Seminars, iPacks, trainings and workshops at the Regional, State and airport levels, mentoring; and ad-hoc support.	<ul style="list-style-type: none"> <li>Deliver two Annex 09 FAL Courses for AFI states, One in ESAF(English) and One in WACF(French) to support states in needs to develop and implement NATFPs.</li> </ul>	N/A
7	<b>Enhance risk awareness and assessment with robust risk and crisis management procedures established in all AFI States</b>	<p>Support to States in needs to develop and implement risk management and crisis management procedures.</p> <p>Keep global and regional threat picture under regular review and enhance dissemination of threat and risk advice.</p> <p>Deliver trainings, workshops, seminars, coaching, etc. on risk management, insider risk, and crisis management at regional, national and airport levels. Mentoring/coaching to States in need to develop and implement risk management and crisis management procedures.</p> <p>Improve current screening arrangements and application of security measures in light of national risk assessments, emerging threats, MANPADs, RPAS, cyber security, insider threat and landside security.</p>	<ul style="list-style-type: none"> <li>Deliver at least two regional Risk Management Workshops for AFI, one in WACAF- French, another in ESAF - English</li> <li>Deliver at least two regional Crisis Management Workshops for AFI, one in WACAF- French, another in ESAF - English.</li> <li>Deliver at least two Cyber Security webinars/ Workshops for AFI, one in WACAF- French, another in ESAF-English.</li> </ul>	<p>10,000</p> <p>10,000</p> <p>10,000</p>

8	<b>Improve Oversight processes and Quality Assurance for sustainable and effective aviation security</b>	<p>Analyze AFI USAP-CMA results and data to identify root causes and implementation issues that are systemic and require attention.</p> <hr/> <p>Promote collaboration, peer review and sharing of information amongst African States on best practices, security programs, technical expertise, guidance materials and tools, fostering optimum utilization of AVSEC resources and expertise within the African region.</p>	<ul style="list-style-type: none"> <li>• Deliver at least two QC Workshops for AFI (One in WACAF and One in ESAF).</li> <li>• Deliver at least two National Inspectors Course for AFI (One in WACAF and One in ESAF).</li> </ul>	<p>10000</p> <hr/> <p>10000</p>
		<p>Conduct QC Workshops (QCWs) and National Inspectors Courses to build capacity and raise awareness on QC to AFI States.</p>		
9	<b>Strengthening Border Controls through Implementation of ICAO TRIP Strategy, implementation of UNSC Resolution 2309 (2016) and Issuance of machine readable “Convention Travel Documents” to refugees and stateless persons.</b>	<p>Support AFI States to implement all the Annex 9 Standards related to the ICAO TRIP Strategy, including use of INTERPOL databases, development /establishment rules and procedures for STLDS and e-links with INTERPOL reporting stolen, lost and revoked travel documents, issuing MRCTDs and implementing an API /PNR systems. Promote membership of the ICAO (PKD) through seminars/conferences and State missions.</p>	<ul style="list-style-type: none"> <li>• Organize at least one seminar in the AFI on API /PNR /PKD /SLTD to assist states’ compliance to Annex 9 Standards related to the ICAO TRIP Strategy.</li> <li>• Continued Liaison with ATB to support the African ePassport project to ensure compliance with the Doc 9303 specifications to enable full interoperability at the borders.</li> </ul>	<p>6000</p> <hr/> <p>1,000</p>

		Conduct capacity building on ICAO TRIP Strategy at Regional and State levels and promote awareness of benefits of API and provide guidance on implementation API /PNR systems.	<ul style="list-style-type: none"> <li>• Deliver two back-to-back ICAO TRIP Strategy Courses for AFI states in French language hosted by WACAF to promote awareness of benefits of API and provide guidance on implementation API /PNR system.</li> </ul>	60 000
10	<b>All African Region States have ratified relevant international Legal instruments</b>	Promote ratification of all relevant international instruments and assist States in their implementation, through legal seminars and during technical missions and high-level interactions and meetings.	<ul style="list-style-type: none"> <li>• One legal Seminar conducted for AFI (ESAF) to enhance interaction with states on ratification of international Legal instruments.</li> </ul>	6,000
11	<b>Improve technological resources and foster innovation.</b>	Enhance technical advice to States, promote innovative techniques and technologies by States and industry on application of security measures, such as security equipment, appropriate technology for screening and facilitation (Passenger Information) and	<ul style="list-style-type: none"> <li>• Conduct at <b>least one</b> seminar for AFI, to raise awareness and assist States and industry to conduct outreach activities to promote the use of appropriate technology, including human factors considerations.</li> </ul>	6000
		improve management of security equipment at airports (include site acceptance tests, routing testing and maintenance).  Assist states to apply better technological solutions and innovative techniques that provide the tools for enhancing security effectiveness while ensuring operational efficiency.		



<p><b>12</b></p>	<p><b>Develop Security Culture and establish Sustainable aviation security and facilitation training capability and adequate human resources policies within the States</b></p>	<p>Coordinate the conduct and organization of appropriate trainings courses and seminars on security culture in collaboration with GAT, ISD-SEC, FAL, ASTCs, partners, sponsors and donors such as AFCAC, ACI-APEX, ECAC CASE, etc.</p> <hr/> <p>Promote security culture (SC) by delivering relevant trainings and seminars, webinars, and supporting state-specific activities. Promote awareness and security culture targeting high government stakeholders/officials.</p>	<ul style="list-style-type: none"> <li>• Conduct a least two trainings/workshops on security culture, one in English (ESAF) and another in French (WACAF) and continually encourage / Provide support and guidance to States in need of developing security culture.</li> </ul>	<p>10,000</p>
<p><b>TOTAL ESTIMATED COST(USD)</b></p>				<p><b>348,000</b></p>