



INTERNATIONAL CIVIL AVIATION ORGANIZATION

AFI COMPREHENSIVE REGIONAL IMPLEMENTATION PLAN FOR AVIATION SECURITY AND FACILITATION IN AFRICA (AFI SECFAL PLAN)

13TH AFI SECFAL STEERING COMMITTEE MEETING

Title: Presentation for Approval of the AFI SECFAL Plan Activities, Projects and Budget for 2025. *(Presented by the AFI SECFAL Plan Secretariat)*

EXECUTIVE SUMMARY

This Working Paper presents for approval, AFI SECFAL Plan activities, projects and Budget for the year 2025.

Action by the Meeting is proposed under **Paragraph 3**.

Strategic Objectives

Strategic Objective C -Aviation Security and Facilitation

1 INTRODUCTION

1.1 This paper contains planned activities, projects and estimated budget for implementation of the AFI SECFAL Plan activities and projects from January to December 2025

The development of the priority projects was guided by identified needs and expected results to be achieved by the AFI SECFAL Plan, for the extended period (2024-2030). The activities and deliverables for 2025 attached to this Working Paper as **Attachment A**, were extracted from Appendix B of the revised Plan Maser document, 2024-2030.

2. DISCUSSION

2.1 The SC had earlier before, approved prioritized approach for support of states in four clusters, namely States with Significant Security Concerns (SSeCs, States with Effective Implementation of the Critical Elements of State Oversight System (EI) below 40%, EI above 50% but below 65% and fourthly, States with EI above 65%.

2.2 Consequently, selection of individual states and specific activities outlined in **Appendix A**, used the criteria approved by the Steering Committee, to prioritize support to states based on criticality of individual state needs. Other factors considered include the USAP-CMA audit results and needs assessment and analysis undertaken by the Plan Secretariat. Also considered in the selection of specific activities is provision of support to States eligible for USAP-CMA activity by ICAO and tailored support

to achieve the goals for implementation of the aspirational Windhoek targets as aligned with the Global Aviation Security Plan (GASeP).

2.3 In this proposal, priority is also given to assist and support efforts of States to timely implement their USAP-CMA Corrective Action Plans and prevention and resolution of Significant Security Concerns (SSECs) through development of State specific projects. To leverage synergies, the Plan will focus on), enhancement of security culture, capacity building and enhancement of the existing coordination and collaboration mechanism amongst Plan partners and stakeholders at the national and regional level.

2.4 Other areas of focus include assisting the State efforts to strengthen border controls in fulfillment of the commitments set out in UNSCR 2309 (2016) and relevant ICAO Assembly Resolutions.

3. ACTION BY THE STEERING COMMITTEE

3.1 The Steering Committee is invited to:

- a) Note the information contained in this Working Paper, in particular the activities, projects and Budget for the year 2025 as contained in **Attachment A**; and
- b) Approve the activities, projects and budget of the AFI SECFAL Plan for 2025 as contained in **Attachment A**.

APPENDIX A

AFI SECFAL PLAN ACTIVITIES AND PROJECTS FOR 2025				
S/N	OBJECTIVES	TASKS /PROJECTS	ACTIVITIES AND DELIVERABLES	COST ESTIMATE (USD)
1	All assistance activities in the African Region are actively coordinated to meet the ICAO requirements at a minimum.	Adequate coordination Provided through Plan SC, RASFALF AFI and other forums Enhance collaboration and coordination with EU, ACI, AUC, AFCAC, AFRAA, IATA, RECs RSOOs, UNOCT, IMTERPOL, EU, Partners and donors through sharing of information and programs and participation in activities of mutual interest.	• Convene the 14th SC Meeting and Support the RASFAL AFI 13 th Meeting.	16,000
			• Coordinate and implement at least one technical support Mission to a targeted State jointly with CASSOA.	3,000
2	Enhance political will needed for States to prioritize Civil aviation to national development	Presentation of the Plan in regional meetings and engagement with Regional Economic Communities (RECs) and AU Secretariat for necessary endorsements and updates.	• At least two presentations /interactions/missions made to regional activities and necessary endorsements obtained from States, RECS and African Union (AU), on Aviation Security and Facilitation.	2,000
		Perform activities and high-level missions to promote aviation security and facilitation.	• High-level Missions to Guinea Bissau and Somalia to enhance political will needed for States to prioritize Civil aviation to national.	18,000

		Participate in regional activities and highlight the relevance and importance of Aviation security and facilitation and coordinate the implementation of the Windhoek Declaration and Targets	<ul style="list-style-type: none"> Interact with States in High level Meetings to highlight the relevance and importance of Aviation security and facilitation to implementation of the Windhoek Declaration and Targets. 	1,000
	All AFI States have promulgated Regulations, detailed national programmes, procedures, and practices consistent with current Annex 17, that include sufficient Inspector qualifications and training, enforcement powers, coordination mechanism, identification of critical information, communication systems.	Outreach and awareness campaign and support projects under the AFI SECFAL Plan and aviation security and facilitation culture provided.	<ul style="list-style-type: none"> Conduct technical support mission to Zimbabwe with a focus on the development of national audit Programme in readiness for future USAP-CMA; and Develop/Implement five State Specific Projects (Mali, Seychelles, Malawi, Somalia and The Gambia). 	4,000 120, 000
3	All AFI States to have a functional National Civil Aviation Security Committee (NCASC) and a National Civil Air Transport Facilitation Committee (NATFC)	State Specific projects and i-Parks developed and implemented. Tailored Trainings, workshops and coaching provided.	<ul style="list-style-type: none"> Deliver one relevant FAL ipack, for Libya to promote Development of NATFP and functional NATFC. Deliver two Annex 9 FAL Courses for AFI states, One in ESAF(English) and One in WACF(French) to support states in needs to develop and implement NATFPs. 	10,000 50,000

4	Appropriate Authorities for Aviation Security and Facilitation are clearly defined and have the resources specifically assigned to these areas	<p>Support to States still in needs to develop national legislation, regulations and NCASP's provided.</p> <p>In-house/State Training capacity Reinforced through Workshops, courses, ad-hoc support.</p>	<ul style="list-style-type: none"> Conduct four technical support activities to support implementation of USAP-CMA Corrective Action Plans after an audit to targeted States (two in ESAF and two in WACAF). 	16,000
		<p>Organization of train-the-trainers' courses on a local, sub-regional and regional basis, statespecific and at ASTCs.</p>	<ul style="list-style-type: none"> Liaise with ASTCs to conduct train-the-trainers' workshops/seminars or webinars (one at ESAF and another at WACAF) 	4,000
		<p>Develop/implement State Specific projects to address (CEs 1 through 5).</p>	<ul style="list-style-type: none"> State Specific projects developed and implemented. 	N/A
5	Resolution of existing and prevention of new SSeCs and facilitate timely implementation of USAP-CMA Corrective Action Plans	<p>Existing SSeCs resolved, new ones prevented/resolved.</p> <p>Assistance and validation missions conducted, and projects developed and implemented.</p>	<ul style="list-style-type: none"> Follow up activities on implemented /ongoing State -specific projects to six SSeC States. 	20,000
		<p>Support timely development and implementation of AFI States' corrective action plans following USAP-CMA Audits.</p>	<ul style="list-style-type: none"> Conduct technical support missions on implementation of USAP-CMA Corrective Action Plans after an audit to four targeted States (two in ESAF and two in WACAF). 	N/A

6	All African States have National Air Transport Facilitation Programmes (NATFPs) and NATFCs in place	Support to States in needs to develop and implement NATFP, through follow-ups, Seminars, iPacks, trainings and workshops at the Regional, State and airport levels, mentoring; and ad-hoc support.	<ul style="list-style-type: none"> Deliver two Annex 09 FAL Courses for AFI states, One in ESAF(English) and One in WACF(French) to support states in needs to develop and implement NATFPs. 	N/A
7	Enhance risk awareness and assessment with robust risk and crisis management procedures established in all AFI States	<p>Support to States in needs to develop and implement risk management and crisis management procedures.</p> <p>Keep global and regional threat picture under regular review and enhance dissemination of threat and risk advice.</p> <p>Deliver trainings, workshops, seminars, coaching, etc. on risk management, insider risk, and crisis management at regional, national and airport levels. Mentoring/coaching to States in need to develop and implement risk management and crisis management procedures.</p> <p>Improve current screening arrangements and application of security measures in light of national risk assessments, emerging threats, MANPADs, RPAS, cyber security, insider threat and landside security.</p>	<ul style="list-style-type: none"> Deliver at least two regional Risk Management Workshops for AFI, one in WACAF- French, another in ESAF - English Deliver at least two regional Crisis Management Workshops for AFI, one in WACAF- French, another in ESAF - English. Deliver at least two Cyber Security webinars/ Workshops for AFI, one in WACAF- French, another in ESAF-English. 	<p>10,000</p> <p>10,000</p> <p>10,000</p>

8	Improve Oversight processes and Quality Assurance for sustainable and effective aviation security	Analyze AFI USAP-CMA results and data to identify root causes and implementation issues that are systemic and require attention.	<ul style="list-style-type: none"> • Deliver at least two QC Workshops for AFI (One in WACAF and One in ESAF). • Deliver at least two National Inspectors Course for AFI (One in WACAF and One in ESAF). 	10000
		Promote collaboration, peer review and sharing of information amongst African States on best practices, security programs, technical expertise, guidance materials and tools, fostering optimum utilization of AVSEC resources and expertise within the African region.		10000
		Conduct QC Workshops (QCWs) and National Inspectors Courses to build capacity and raise awareness on QC to AFI States.		
9	Strengthening Border Controls through Implementation of ICAO TRIP Strategy, implementation of UNSC Resolution 2309 (2016) and Issuance of machine readable “Convention Travel Documents” to refugees and stateless persons.	Support AFI States to implement all the Annex 9 Standards related to the ICAO TRIP Strategy, including use of INTERPOL databases, development /establishment rules and procedures for STLDs and e-links with INTERPOL reporting stolen, lost and revoked travel documents, issuing MRCTDs and implementing an API /PNR systems. Promote membership of the ICAO (PKD) through seminars/conferences and State missions.	<ul style="list-style-type: none"> • Organize at least one seminar in the AFI on API /PNR /PKD /SLTD to assist states’ compliance to Annex 9 Standards related to the ICAO TRIP Strategy. • Continued Liaison with ATB to support the African ePassport project to ensure compliance with the Doc 9303 specifications to enable full interoperability at the borders. 	6000 1,000

		Conduct capacity building on ICAO TRIP Strategy at Regional and State levels and promote awareness of benefits of API and provide guidance on implementation API /PNR systems.	<ul style="list-style-type: none"> • Deliver two back-to-back ICAO TRIP Strategy Courses for AFI states in French language hosted by WACAF to promote awareness of benefits of API and provide guidance on implementation API /PNR system. 	60 000
10	All African Region States have ratified relevant international Legal instruments	Promote ratification of all relevant international instruments and assist States in their implementation, through legal seminars and during technical missions and high-level interactions and meetings.	<ul style="list-style-type: none"> • One legal Seminar conducted for AFI (ESAF) to enhance interaction with states on ratification of international Legal instruments. 	6,000
11	Improve technological resources and foster innovation.	Enhance technical advice to States, promote innovative techniques and technologies by States and industry on application of security measures, such as security equipment, appropriate technology for screening and facilitation (Passenger Information) and	<ul style="list-style-type: none"> • Conduct at least one seminar for AFI, to raise awareness and assist States and industry to conduct outreach activities to promote the use of appropriate technology, including human factors considerations. 	6000
		improve management of security equipment at airports (include site acceptance tests, routing testing and maintenance). Assist states to apply better technological solutions and innovative techniques that provide the tools for enhancing security effectiveness while ensuring operational efficiency.		

<p>12</p>	<p>Develop Security Culture and establish Sustainable aviation security and facilitation training capability and adequate human resources policies within the States</p>	<p>Coordinate the conduct and organization of appropriate trainings courses and seminars on security culture in collaboration with GAT, ISD-SEC, FAL, ASTCs, partners, sponsors and donors such as AFCAC, ACI-APEX, ECAC CASE, etc.</p> <hr/> <p>Promote security culture (SC) by delivering relevant trainings and seminars, webinars, and supporting state-specific activities. Promote awareness and security culture targeting high government stakeholders/officials.</p>	<ul style="list-style-type: none"> • Conduct a least two trainings/workshops on security culture, one in English (ESAF) and another in French (WACAF) and continually encourage / Provide support and guidance to States in need of developing security culture. 	<p>10,000</p>
<p>TOTAL ESTIMATED COST(USD)</p>				<p>348,000</p>