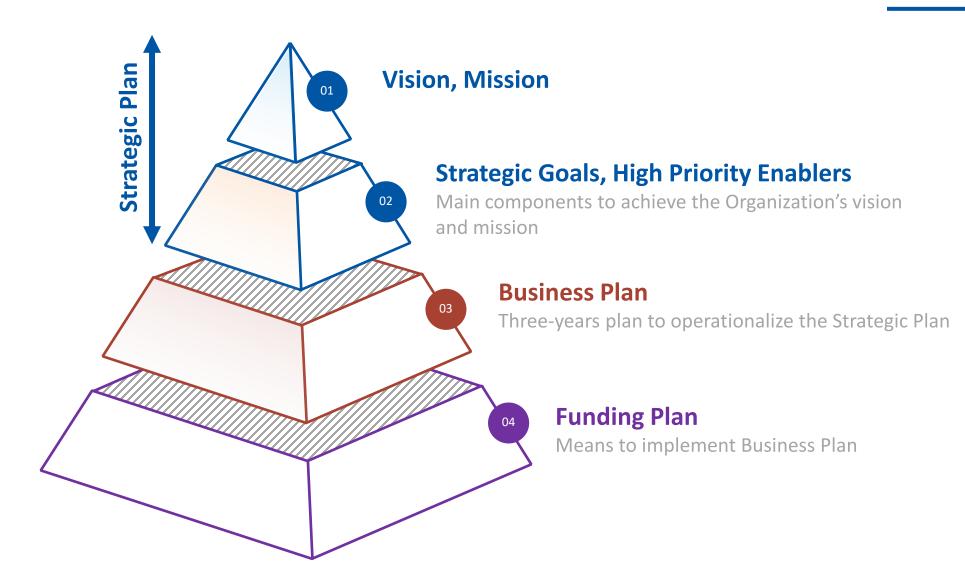


SAFE SKIES.
SUSTAINABLE
FUTURE.



#### From Vision to Implementation





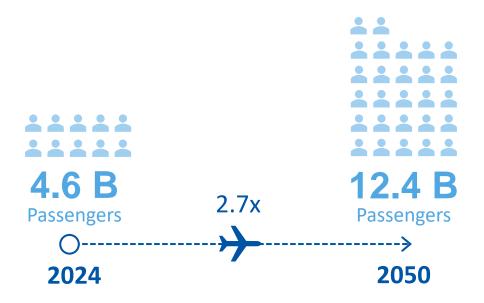
# CAO

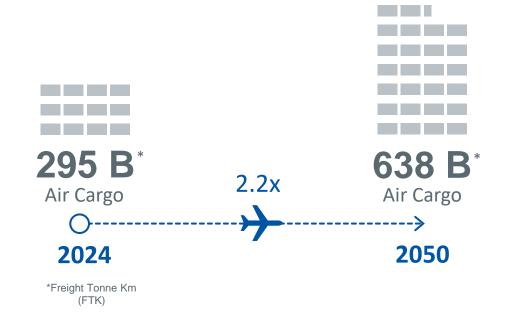
# New long-term ICAO Strategic Plan 2026-2050

- Aligned with ICAO Global Plans, States needs and expectations, and industry direction
- Informed by ICAO High-Level Conferences and Assemblies
- Outcome-focused strategic goals relevant through to 2050 and beyond
- Accessible language for non-aviation stakeholders

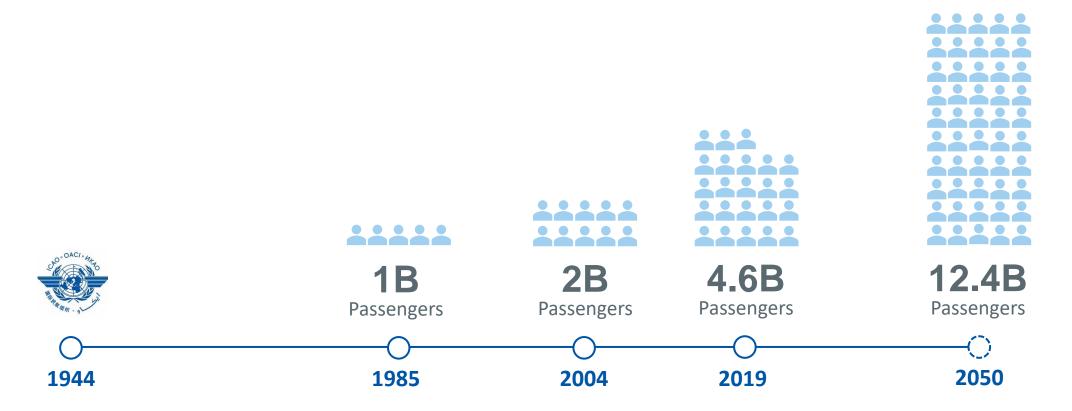


#### Passenger & Cargo traffic increase





#### **Aviation's Accelerating Trajectory: Planning for 2026-2050**







#### **ICAO** Vision

A safe, secure and sustainable international civil aviation system that connects the world for the benefit of all nations and people. (3 aspirational goals)

01

The goal of Zero fatalities in international aviation from accidents and acts of unlawful interference.

02

The aspirational goal of Netzero carbon emissions by 2050 for international aviation operations.

The goal of aviation to serve 03 as an integral part of a thriving, connected, accessible, inclusive, and affordable transport system for people and goods, contributing to socio-economic development, while ensuring no country is left behind.





Every Flight is Safe and Secure

Growth is Environmentally Sustainable

No Country is

Left Behind

ICAO's Mission Vision Values

Air Transport delivers Economic

Prosperity and

Societal Well-

Being for All

Aviation
Delivers
Reliable,
Accessible and
Seamless
Mobility for All

International
Aviation
Treaties, Laws
and Regulations
address all
Challenges

ICAO



## Every Flight is Safe and Secure

- Continuous protection from safety risks
- Security against unlawful interference and terrorism
- Zero fatalities from aviation accidents or incidents







# Growth is Environmentally Sustainable

- Achieve net-zero carbon emissions for international aviation
- Maintain unrestricted access to air travel
- Minimize aircraft noise and emissions
- Align with international environmental provisions

## Aviation delivers Reliable, Accessible and Seamless Mobility for All

- Seamless travel for passengers, cargo, and crew
- Efficient and predictable access to travel services
- Advanced flight operations and airspace management
- Accommodating diverse aviation needs
- Enhanced aviation resiliency and crisis preparedness





## No Country is Left Behind

- Foster global collaboration and cooperation
- Provide continuous capacity building and support
- Promote effective implementation of standards and practices
- Overcome resource limitations in emerging economies
- Ensure equitable access to aviation benefits worldwide



## International Civil Aviation Convention, Treaties, Laws and Regulations address all Challenges

- Adapt International Air Law as needed
- Uphold ICAO's rules-based system
- Ensure legal framework remains relevant
- Address current and emerging challenges
- Foster strong Member State support

#### Ratification of International Air Law Instruments



Montreal Convention 1999 (air carrier liability): 139 Parties (35 African States), universal application for uniform regime



Beijing Convention 2010 (security and safety): 50 Parties (18 African States), deals with new and emerging threats using aircraft, BCN weapons, cyber attacks



Beijing Protocol 2010 (security and safety): 52 Parties (18 African States), deals with new forms of unlawful seizure including by any technological means



Montréal Protocol 2014 (unruly and disruptive passengers): 49 Parties (17 African States), expands jurisdiction beyond State of registry, and promotes enforcement



2016 Protocol on Art. 50 (a) of the Chicago Convention (increase in the size of Council): 96 ratifications (15 African States), 128 needed, broader representation on the Council



2016 Protocol on Art. 56 of the Chicago Convention (increase in the size of the ANC): 96 ratifications (15 African States), 128 needed, broader representation on the ANC

## Air Transport Delivers Economic Prosperity and Societal Well-Being for All

- Facilitate prosperity and well-being through aviation
- Support all Member States
- Use a balanced approach across strategic areas
- Achieve measurable benefits
- Ensure inclusive economic and social gains



## High Priority Enablers

- ICAO Continuous
   Organizational Improvement
   (COI)
- Innovation Strategy
- Gender Equality Programme and Attracting New Talent to Aviation
- Partnerships, Resource Mobilization and Budget Sustainability



#### **AFI Regional Priorities**



- Foster activities that have the highest level of positive impact in States and upgrade the level of States performance
- Increase the number of ICAO implementation support activities provided to States and advance the No Country Left Behind initiative
- Increase the number of USOAP and USAP audit and validation activities in States
- Enhance the ICAO support to States and Organizations on State Action Plans and CORSIA
- Focus on capacity building and gender equality
- Support States in the development of programmes in Advanced Air Mobility, Cybersecurity and Information Resilience

