



Zipline in Rwanda

February 2017

Company overview

Zipline is a Silicon Valley-based logistics company that designs, manufactures, and operates drones to **deliver lifesaving medical products** on demand.



With Zipline, countries affordably provide **fast and reliable access** to healthcare for all their citizens, regardless of challenging terrain or gaps in road infrastructure.



Our Mission

1 Improve health

- Provide full access to essential medical products
 - Zipline strengthens health systems and saves lives
-

2 Reduce waste

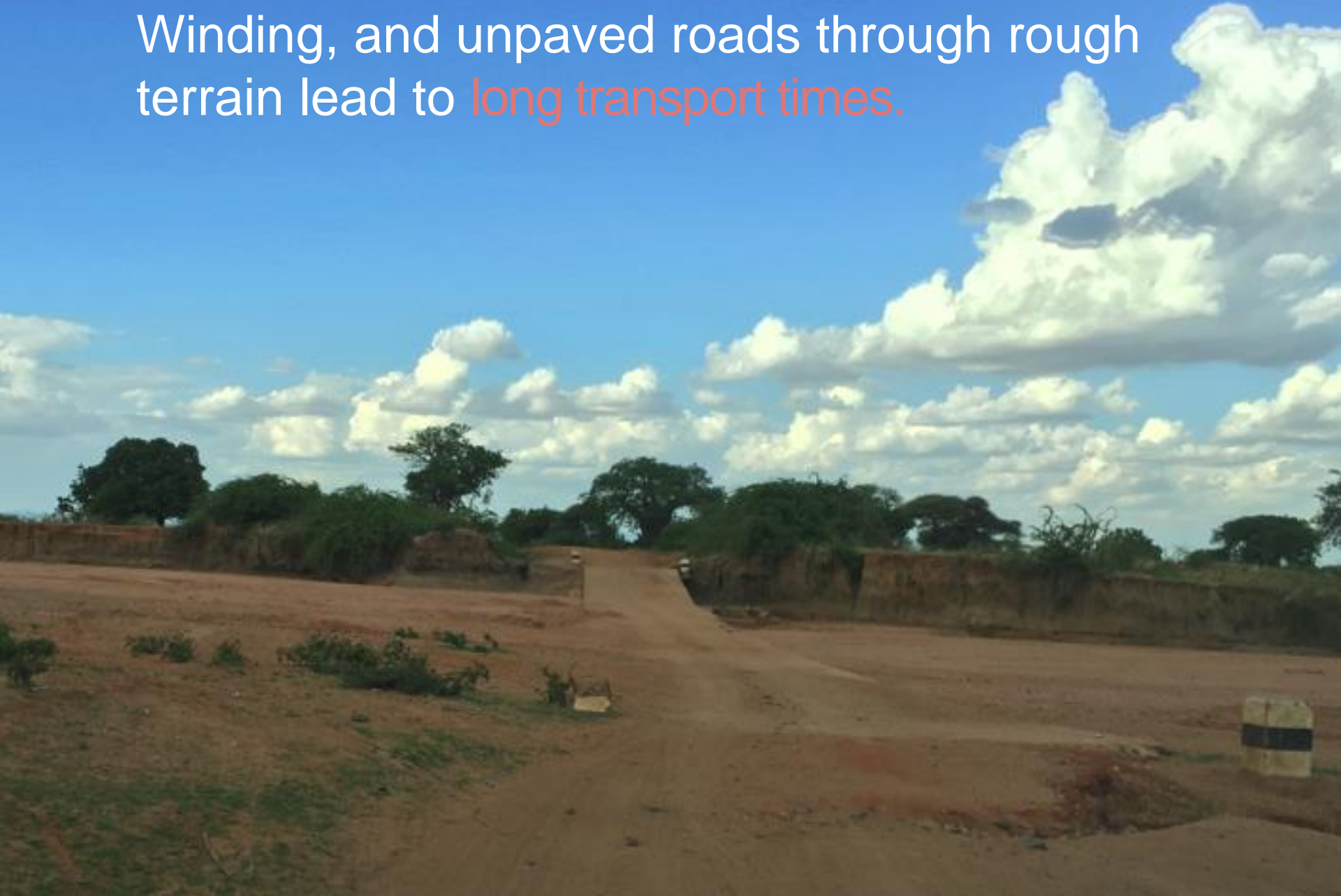
- Centralize inventory to reduce waste
 - Zipline makes the most of scarce resources
-

3 Transform logistics

- Fast, simple, on-demand delivery for the planet
 - Zipline provides transparency and real-time data
-

Challenges in logistics

Winding, and unpaved roads through rough terrain lead to **long transport times.**



Transportation is even more challenging during rainy season.



Limited resources and challenging transport result in frequent stock-outs.



Product expiry and gaps in storage or handling lead to **significant waste**.

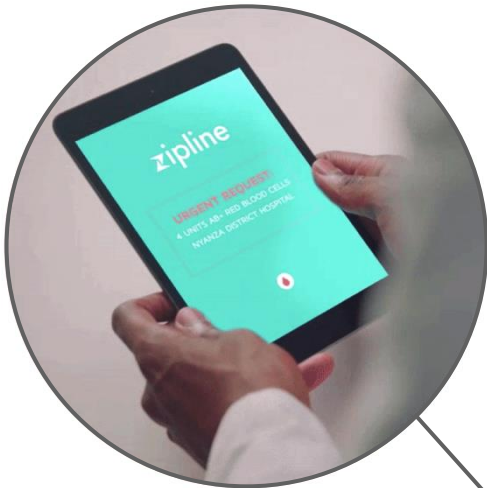


How can we
improve last-mile
logistics

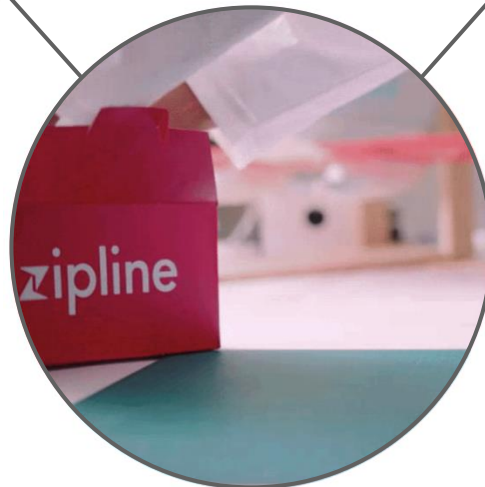
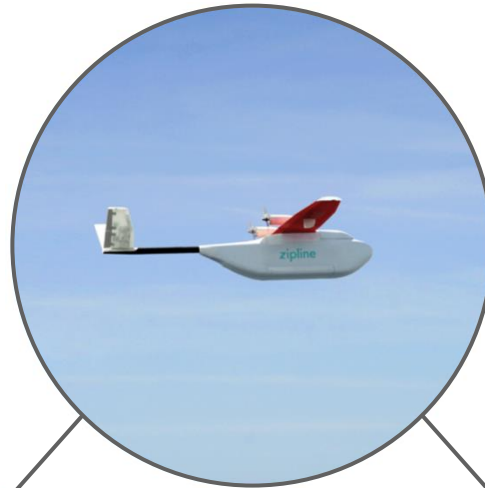


On-demand delivery enables more agile supply

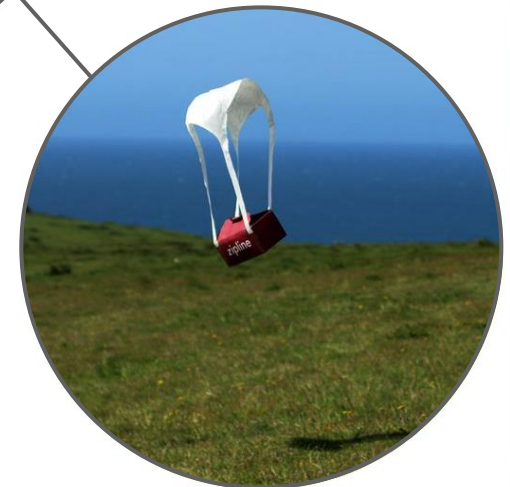
1 Place an order for products via mobile



3 Zip flies to health facility in 15-45 min



2 Hub prepares package and dispatches a Zip



4 Zip notifies recipient and drops off package

Zipline's services have broad applications

Medical product deliveries

- Blood products
- Emergency medicines
- Vaccines



Other commercial deliveries

- Agricultural & veterinary products
- Lab reagents
- Other urgently needed products



➤ Zipline can deliver hundreds of small packages every day

Zipline achieves near-national scale from one site

20,000+ km²

The area covered by a single distribution center,
serving populations of

7.0 million¹

¹ Estimated population in catchment area is based on Rwanda's population density, excluding large population centers such as Kigali.

Drone safety & security

Zipline uses multiple layers of risk mitigations

Zip aircraft design

- Zips have no single point of failure, and use similar safety measures to manned aviation
-

No-fly zones

- RCAA defines no-fly zones around sensitive areas, such as airports, within which Zips will not fly
-

Operating limits

- Zips have operating limitations for time of day, altitude, weather, etc.
-

Route design

- Routes design avoids areas that likely have manned air traffic and that are densely populated
-

ATC coordination

- Zipline will coordinate active flights with ATC and can intervene in real-time if necessary
-

Redundancy throughout Zip's design ensures safety



Primary failure modes of traditional drones

Engine failure

- Internal combustion engines used on most drones are inherently complex and failure-prone mechanical systems
 - Engine failure is therefore the most common failure mode
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Communications

- Radio and satellite communications between aircraft and ground stations can also be unreliable
 - Lost links were a factor in over 25% of accidents involving the United States' military drones
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Operator error

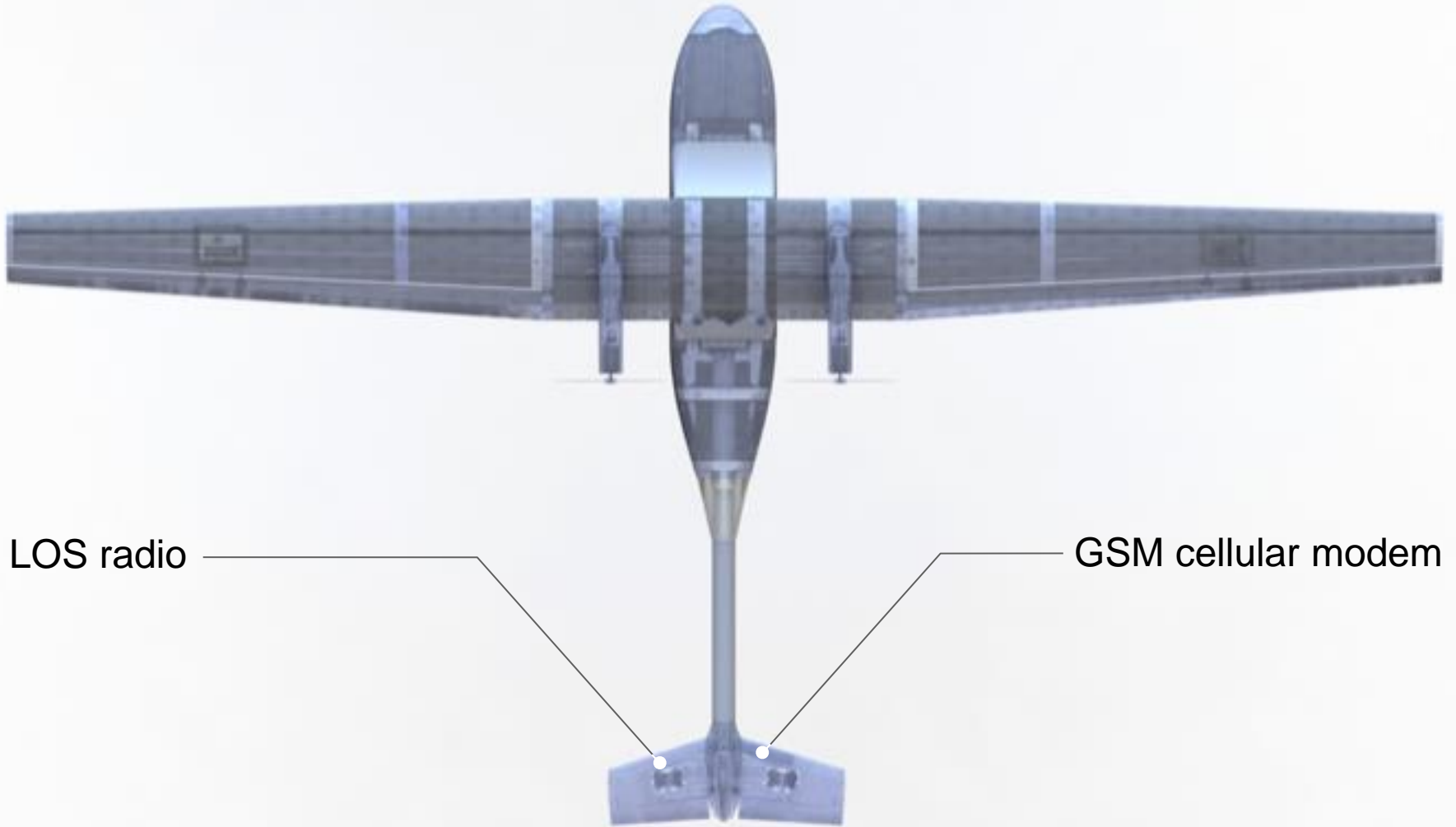
- Most drones rely heavily on human ground personnel and remote pilots for safe operation
 - This introduces significant risk of human error in both pre-flight ground operations as well as flight operations
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Zips have redundant, high-reliability propulsion

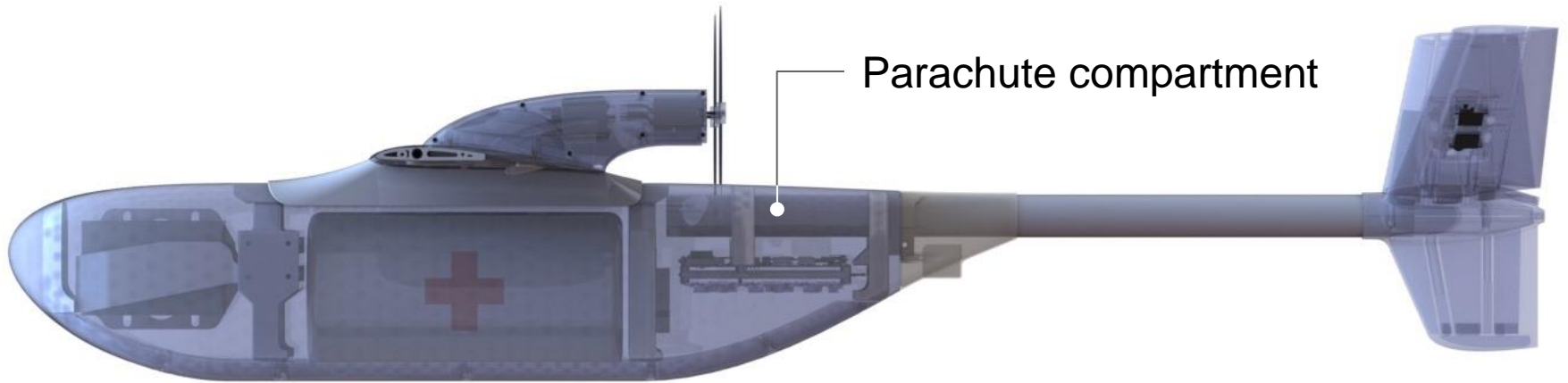


- ▶ A Zip's electric motor can reliably operate for 10,000+ hours

Zip communications are redundant and secure



A Zip can land by parachute if necessary



Zips avoid sensitive areas

Ruhengeri Airport

Volcanoes National Park

Gisenyi Airport

Kamembe Airport

Akegera National Park

Kigali Airport

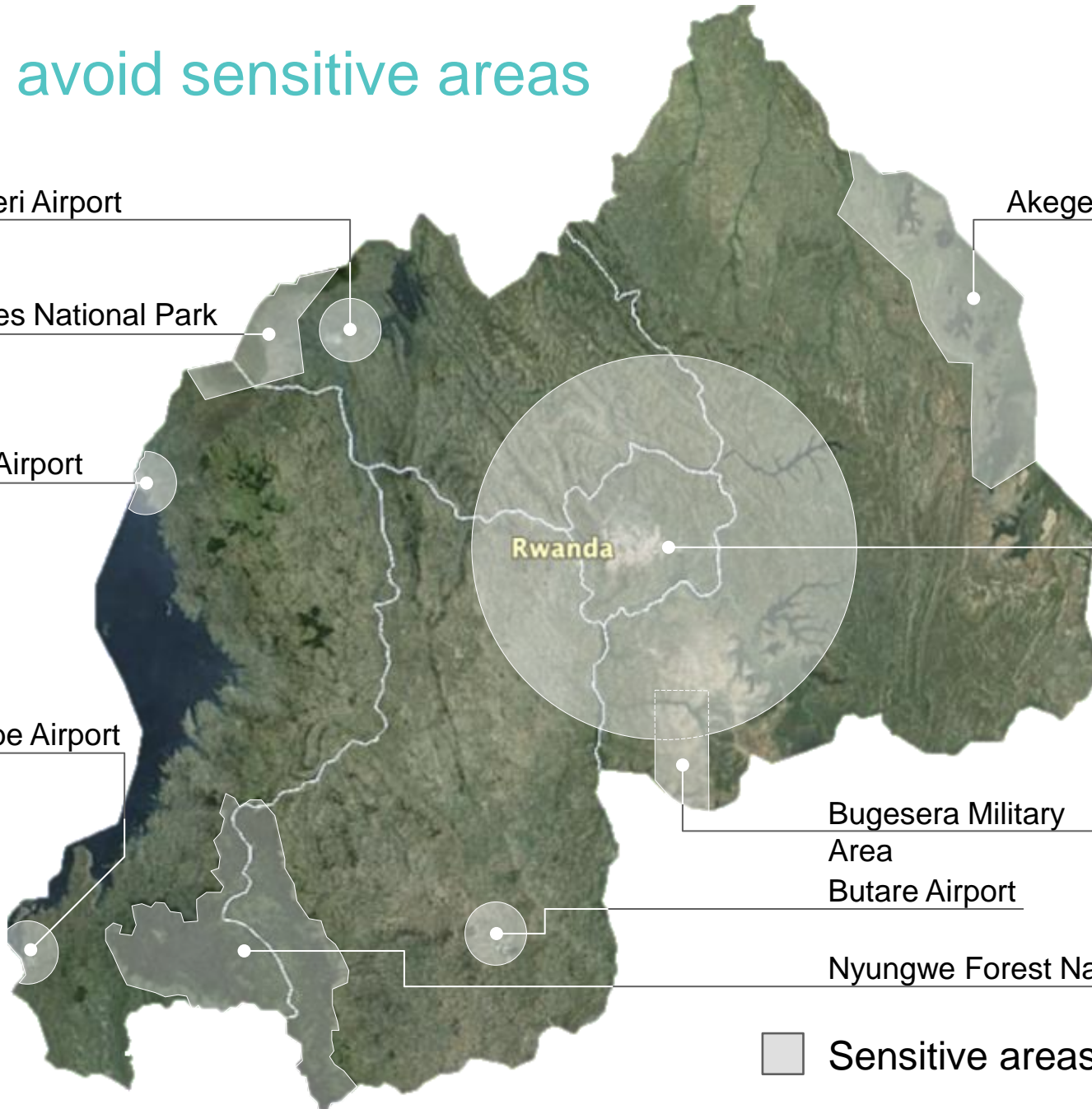
Rwanda

Bugesera Military Area

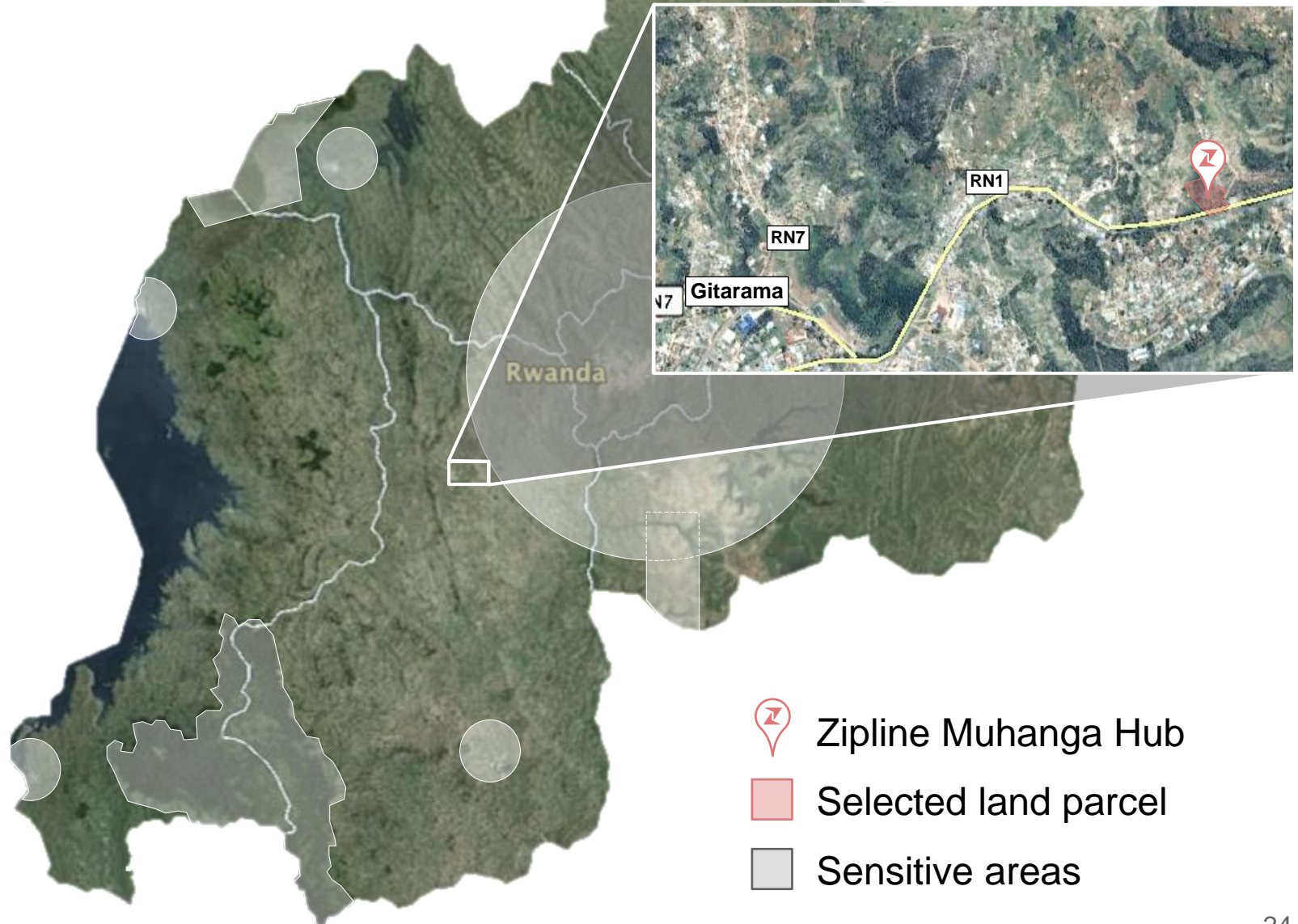
Butare Airport

Nyungwe Forest National Park

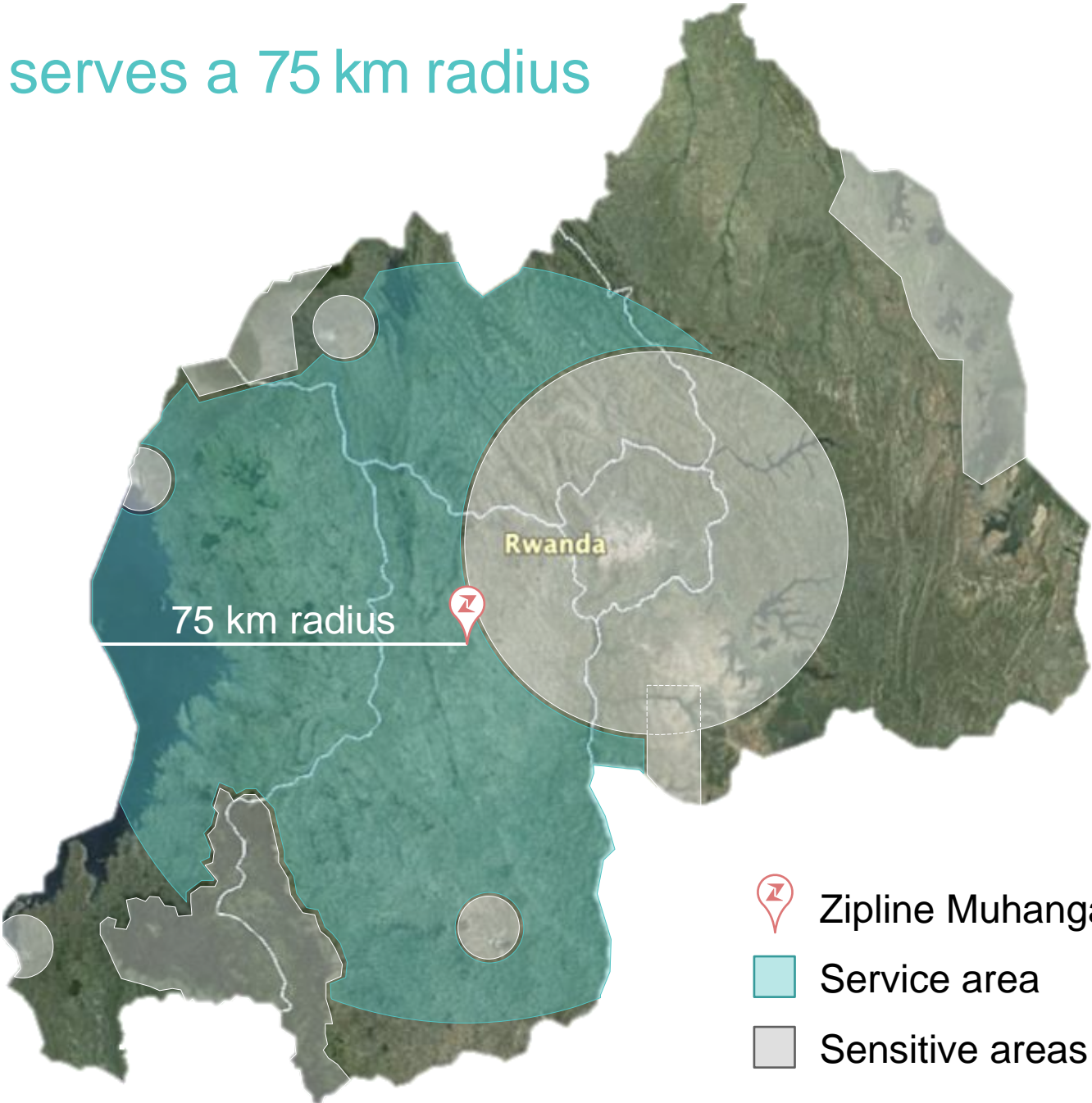
■ Sensitive areas



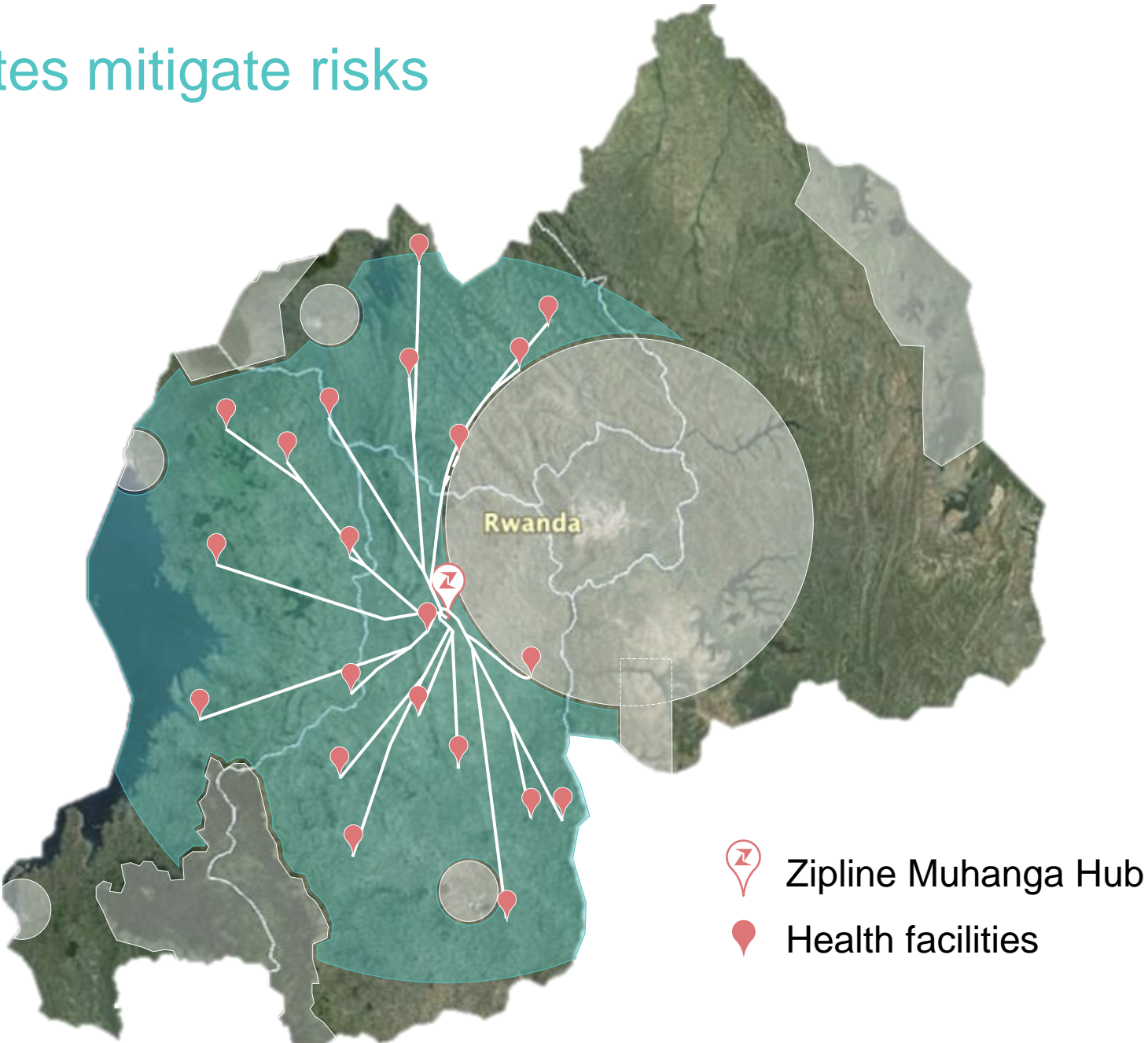
The first Hub is in Rwanda



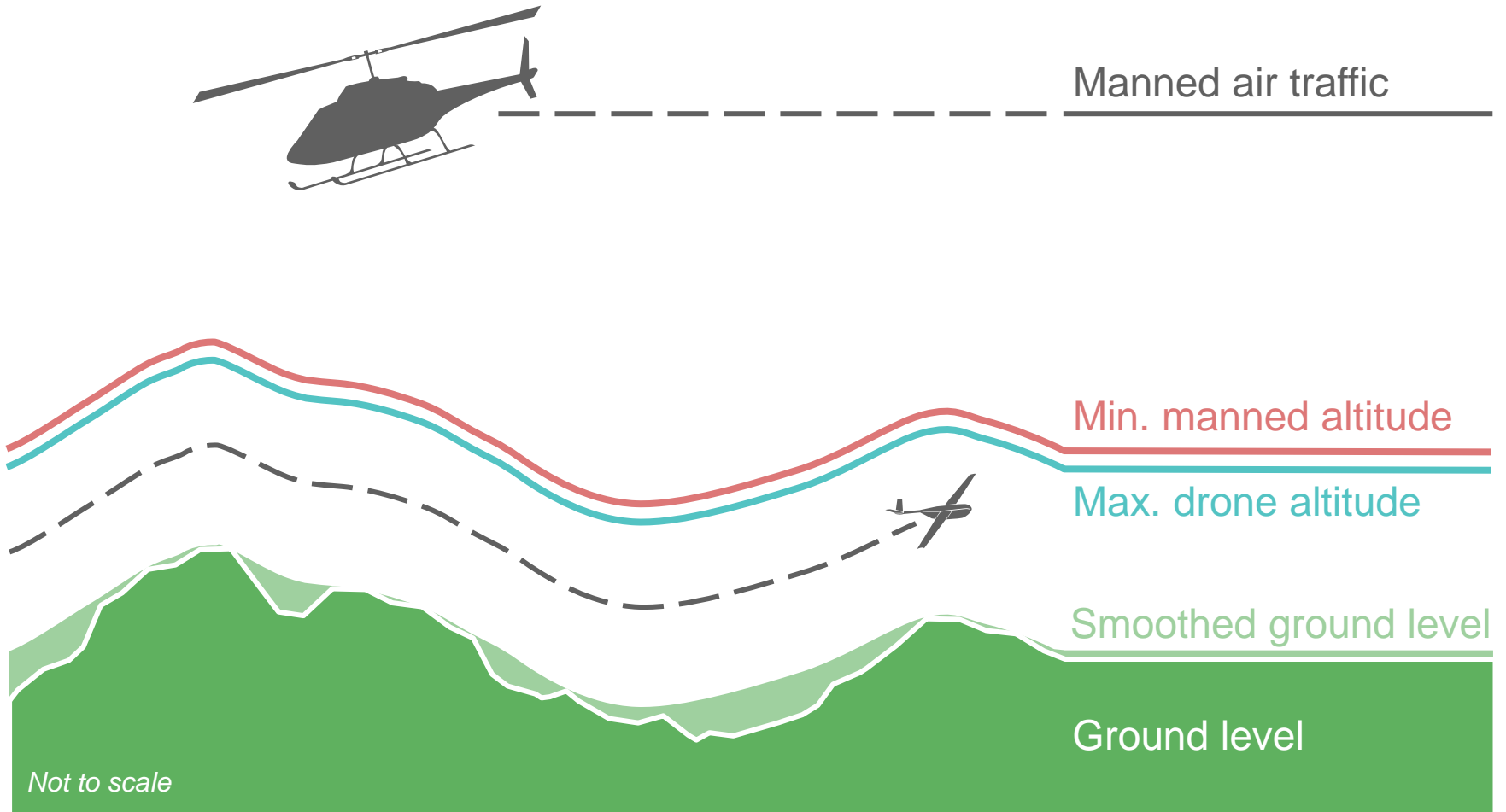
Hub serves a 75 km radius



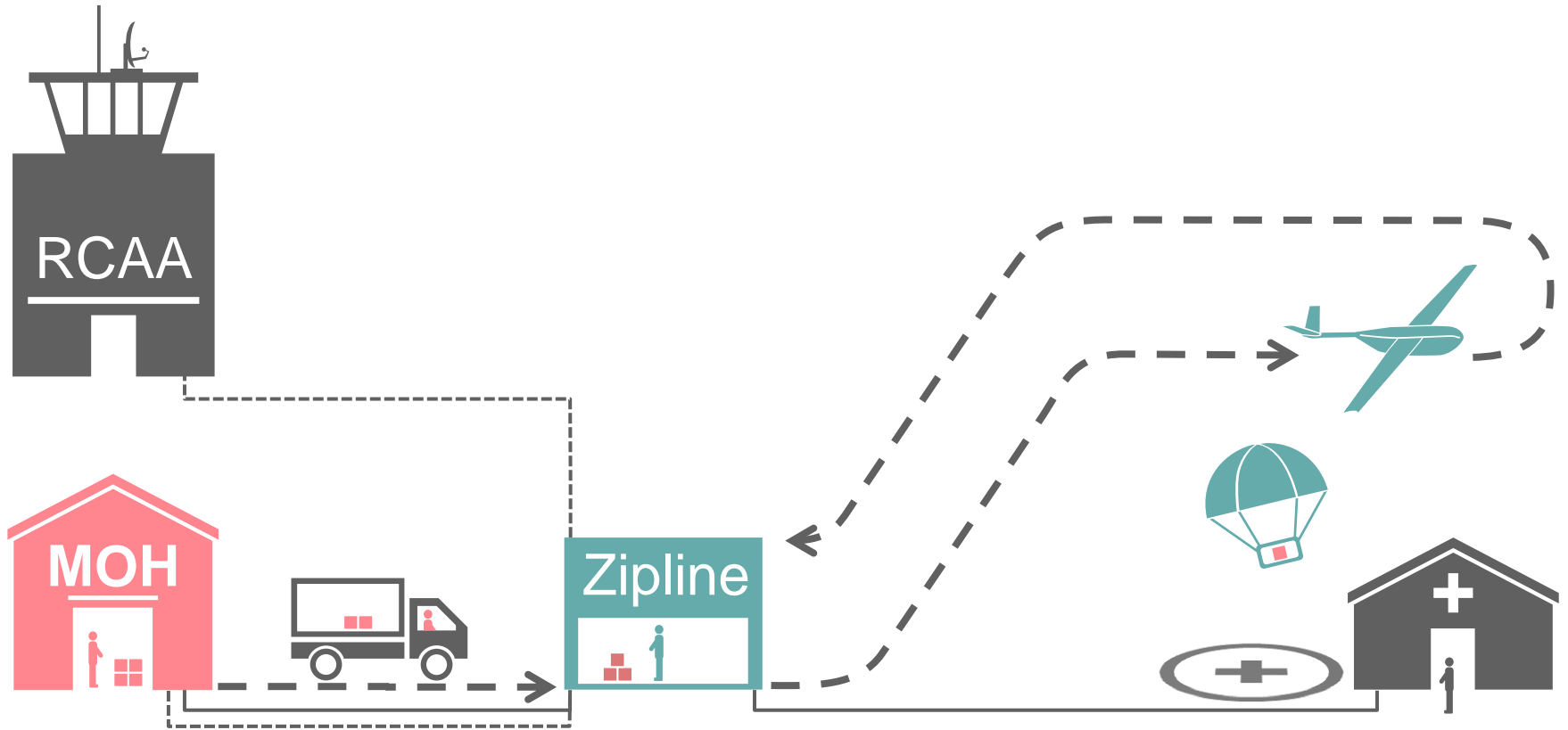
Routes mitigate risks



Airspace is vertically segregated



Zipline coordinates operations with ATC



— ➔ Fulfillment

— Order request

----- Communication & data

