

INTERNATIONAL CIVIL AVIATION ORGANIZATION

A UN SPECIALIZED AGENCY

Module 3 - Table PMP III-1 - Strengths, weakness, opportunities and threats in the CAR/SAM

Module 3 Table PMP III-1 – Strengths, weakness, opportunities and threats in the CAR/SAM Region

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OBJECTIVE



• The objective of this Module is for participants to recognize the content of this table, and understand its importance within the context of six-step planning.



Define / review scope, context and general ambitions / expectations SWOT and set (new) Results assessment objectives Implement solutions Quantify objectives Select solutions to exploit opportunities and resolve issues



Background





Virtual workshop for the preparation of Volume III of the CAR/SAM ANP for the CAR Region (CAR/SAM/ANP-VOLIII) Online, February 14 -18, 2022



Meeting/Workshop Comments from industry and International Organizations on Vol. III of the ANP CAR/SAM Online, March 22, 2022



CAR/SAM Regional Workshop for the Preparation of Vol. III of the CAR/SAM ANP Online, May 9 - 12, 2022



Work of the Secretariat for the consolidation of comments and preparation of the initial version of Vol. III of the CAR/SAM ANP



Table PMP III-1 – Strengths, weakness, opportunities and threads in the CAR/SAM Region

(1) STRENGHTS

- National Plans aligned with global plans and supporting regional implementation
- Industry maturity and operating models (airlines, airports)
- Potential human resources available
- Robust regional infrastructure, implementation experience and harmonized services
- Regional Integration and Harmonization with Horizontal Cooperation Mechanisms

(2) WEAKNESS

- Gaps in plan implementation (ANS, CNS, Technology, Training, budgets)
- Limited human talent management policies (hiring, training and retention of sufficient and competent human resources)
- Difficulty in institutional communication, collaboration and alignment between CAR and SAM.
- Different levels of maturity in the implementation of ANS and airport management models.
- Weak alignment and little communication between global plans (GANP, GASP, GASEP).
- Language and cultural barriers between regions. Lack of timely publication of ICAO Documents in all official languages

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(3) OPPORTUNITIES

- Greater collaboration in Technology, ICAO Technical Cooperation, innovation-research-development (I+R+D), multilateral financing, training/joint virtual meetings.
- Trend towards the automation of processes and services with a focus on innovation, sustainability and harmonization
- The low transitory demand allows improving activities, focusing on innovation and better preparation to generate resilience (administration, procedures, ATM, etc.).
- Timely availability of ICAO technical documentation in the official languages. New GANP ASBU four layers and indicators.
- Put civil aviation as a development engine on the State and Regional agenda.

(4) THREATS

- Slow industry/airline recovery (> 2024). Reorganization of the aeronautical market, competition for markets.
- Changes in passenger behavior
- Negative impact on aviation due to political, environmental or economic changes (fuel, etc.)
- New disruptions that may negatively affect aviation (natural disasters, climate change, outbreaks, war/conflict, cyber attacks, economic downturn)

Comments



- 1. Is the content of the SWOT still valid?
- 2. What has changed?
- 3. According to the current context, does it warrant recommending that GREPECAS review the content of the SWOT?
- 4. Are current objectives affected? (question for final recommendations)
- 5. What should be the SWOT verification period?







Thank You!