



ICAO

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INFORMATION PAPER

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**Eighth Eastern Caribbean Civil Aviation Technical Group (E/CAR/CATG/8) Meeting**  
Miami, United States, 22 to 24 October 2024

**Agenda Item 3: Follow-up of the activities of the E/CAR/CATG**  
**3.2 Progress report of the AIM Committee**

**BARBADOS PROPOSED TRANSITION TO ANSP**

(Presented by AIM Committee Rapporteur)

**EXECUTIVE SUMMARY**

Barbados Air Navigation Services has made a proposal to transition from an Air Navigation Services Department (ANSD) to an Air Navigation Services Provider (ANSP).

*Strategic Objectives:*

- Safety
- Air Navigation Capacity and Efficiency
- Security & Facilitation
- Economic Development of Air Transport
- Environmental Protection

**1. Introduction**

- 1.1 In 2023 Barbados Civil Aviation Department made a change by separating its regulatory section now called Barbados Civil Aviation Authority (BCAA) from the Air Traffic Services (ATS). It is headed by a Director General and its main function is to perform regulatory oversight of the ANS and the airport stake holders.
- 1.2 The ANS is headed by the Director of Air Navigation Services (DANS). The DANS' main goal is to have the ANSD transition to an ANSP. He has already submitted a proposal to the parent Ministry outlining the benefits of the transition.
- 1.3 The proposal was readily accepted and a cabinet paper was prepared for the Cabinet's approval.
- 1.4 The DANS is awaiting a date to make a presentation to the Prime Minister.

**2. Background**

- 2.1 The DANS looked at the current structure and evaluated the five pillars of the air Navigation Services, People, Buildings, Equipment, Procedures and Training. It was determined that significant changes were needed to ensure the modernization of ANS with the main purpose of effectively

transforming the department to an Air Navigation Services Provider. To be successful we must employ the PLOC concept, Planning, Leading, Organizing and Controlling.

1. People – the current organisational structure is inadequate and requires restructuring to include areas such as ATM, AIM, ATFM, SAR, IT, CNS,
2. Buildings – the current Air Traffic Services building inclusive of the Tower is some 48years old and is no longer fit for purpose. A proposal has been submitted for the construction of a new Tower, administrative building and training centre.
3. Equipment – the current equipment is more than 15years old and must be replaced with new equipment to meet the 21<sup>st</sup> century and beyond.
4. Procedures -new procedures must be developed for the operations, equipment,
5. Training – all staff must be afforded training on the new systems and specialized areas

2.2 An integral part of this transition is to become a statutory body which earns its own revenue and would allow the ANSP to respond in real time to the technological advancements and continuous changes in the aviation industry and not be burdened with the normal red tape associated with governmental procedures.

2.3 These enhancements would assist Barbados in being more efficient and effective in providing Air Navigation Services in the Eastern Caribbean.