



ICAO

International Civil Aviation Organization
North American, Central American and Caribbean Office

WORKING PAPER

NACC/DCA/12 — WP/04
27/06/24

**Twelfth North American, Central American and Caribbean Directors of Civil Aviation Meeting
(NACC/DCA/12)**

Placencia, Belize, 9-11 July 2024

Agenda Item 5 Toward More Effective Implementation Support

NACC SYSTEMIC ASSISTANCE PROGRAMME (SAP) UPDATES

(Presented by the Secretariat)

EXECUTIVE SUMMARY

The Secretariat invites the meeting to review and consider the proposed continuous improvements of the NACC Systemic Assistance Programme (SAP), as well as the level of its systemic approach and the benefits and projected improvement of the programme in support of compliance and implementation by the States.

Action:	See section 3.
<i>Strategic Objectives:</i>	<ul style="list-style-type: none">• Safety• Air Navigation Capacity and Efficiency• Security & Facilitation• Economic Development of Air Transport• Environmental Protection
<i>References:</i>	<ul style="list-style-type: none">• https://www.icao.int/NACC/Pages/nacc-nclb.aspx

1. Introduction

1.1 Initiated on February 2015, the Systemic Assistance Programme (SAP) for the North American, Central American and Caribbean (NACC) Regional Office was born from the application of the International Civil Aviation Organization (ICAO) initiative "No Country Left Behind (NCLB)" to provide assistance to the States of the NAM/CAR Regions in regard to the application of the ICAO Standards and Recommended Practices (SARPs) and for the resolution of Significant Safety Concerns (SSC) and Significant Security Concerns (SSeC).

1.2 In 2023, at the Eleventh North American, Central American and Caribbean Directors of Civil Aviation Meeting proposals for improvements to NACC SAP the Meeting reviewed the regional targets 2023-2025 and all States expressed their continuous commitment and support, approving the ICAO NACC SAP Continuity and Commitment Statement 2023 – 2025 ([SAPVaraderoDeclarationEN2023-06-18.pdf \(icao.int\)](#)).

2. Discussion

2.1 Continuing the process of improvements and progress for the SAP NACC, the following enhancements are proposed based on greater compliance to ICAO mandates and more focused assistance to States:

- a) Maintain the initiative in response to the ICAO “NO COUNTRY LEFT BEHIND” Campaign.
- b) Establish a Political Commitment through the establishment of the Country Strategic Plan of Action (COSPA) or other means of political commitment that include actions to be taken by the State or Organization, and not only by the NACC Regional Office.
- c) Assists States in implementing ICAO SARPs, also to resolve significant concerns (SSCs and SSeCs).
- d) Cover all areas of international civil aviation (LEG, ORG, OPS, BEL, AIR, ANS, AGA, AIG, SEC, FAC, ENV and DEV);
- e) Communication, Coordination, and Collaboration to promote synergy of efforts among all partners providing support to the same State, Territory, or International Organization; and
- f) Shift to a strategic approach in State assistance that still incorporates a systemic evaluation of needs and feasibility. Therefore, a proposed change of the name of the Systemic Assistance Programme (SAP) to the Strategic Assistance Programme (SAP).

2.2 Following these enhancements, the Secretariat is to develop a NACC SAP handbook, which will contain at a minimum:

- SAP Objectives: The objectives of SAP and COSPA are based on ICAO Strategic Objectives.
- SAP Strategic Indicators: Declaration of Intent 2023¹.
- SAP Prioritization Criteria: Prioritization by areas (LEG, ORG, OPS, BEL, AIR, ANS, AGA, AIG, SEC, FAC, ENV and DEV).
- States’s Political Commitment: The political commitment will be manifested through COSPA or other means of commitment between ICAO and the State, and will include specific actions to be taken by all Participants in order to maintain progress.
- Strategic International Donors: ICAO platform for proposals to support States' priority projects.
- Definition of responsibilities and collaborations: ICAO NACC, States and Territories international Partners and others.
- Indicators Reports: timely monitoring through the NACC ICAO Dashboard²;
- Performance monitoring and evaluation reports: From each State’s, Territory’s, or Organization’s COSPA and the SAP Programme.

¹ [SAPVaraderoDeclarationEN2023-06-18.pdf \(icao.int\)](#)

² [Build Safety Intelligence Using iSTARS \(icao.int\)](#)

2.3 The Secretariat invites the meeting to consider the proposed enhancements/improvements, discuss their follow-up, and suggest additional enhancements, as well as to be able to receive further suggestions to continue the enhancement of the NACC SAP per the proposed conclusion below:

DRAFT CONCLUSION	
NACC/DCA/12/X	STRATEGIC ASSISTANCE PROGRAMME (SAP)
What: That States and International Partners agree to support the strategic approach to implementation support as presented in the NACC SAP improvements.	Expected impact: <input type="checkbox"/> Political / Global <input type="checkbox"/> Inter-regional <input type="checkbox"/> Economic <input type="checkbox"/> Environmental <input type="checkbox"/> Operational/Technical
Why: The NACC SAP aims to support and assist States in achieving sustainable and safe growth in international civil aviation. With this focus in mind, the NACC Regional Office continuously seeks to enhance the programme and invites the States and International Partners to participate in this meeting to discuss potential improvements	
When: Immediately	Status: <input type="checkbox"/> Valid / <input type="checkbox"/> Superseded / <input type="checkbox"/> Completed
Who: <input type="checkbox"/> States <input type="checkbox"/> ICAO <input type="checkbox"/> Other:	

3. Suggested actions

3.1 States are invited to:

- a) evaluate the enhancements listed for the NACC SAP and approve the draft conclusion on Section 2 of this Working Paper;
- b) discuss other improvement proposals to the NACC SAP; and
- c) agree on other actions as deemed necessary.